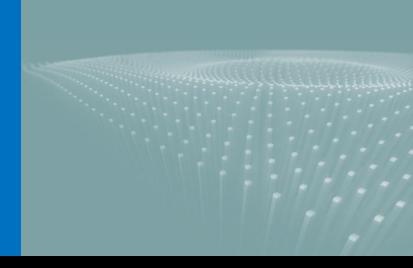
# I LEAN PROJECT MANAGEMENT FORUM '10



#### **Aurora-CCPM**

Critical Chain Project Management with Intelligent Scheduling











#### **About Stottler Henke**



Applies artificial intelligence and other advanced software technologies to solve problems that defy solution using traditional approaches.

- Planning & Scheduling, e.g., Aurora-CCPM
- Education & Training
- Decision Support
- Knowledge Management & Discovery

Founded in 1988 www.StottlerHenke.com

#### **Aurora-CCPM History**



- 1990 1<sup>st</sup> Intelligent Scheduling Project NASA's Kennedy Space Center (KSC)
- 1990's Several IS projects independent of each other (most at NASA)
- 1999 Aurora conceived to subsume all
- 2000 Aurora designed and prototyped
- 2001 2003 Main Aurora implementation
- 2002 1st Aurora application delivered
- 2005 Critical Chain enhancement: Boeing & others
  - Driven by need for Critical Chain capabilities that no one else had



# **Aurora-CCPM Critical Chain Summary**



Enterprise Level Critical Chain Project Management Software

Multi Project

Completely stand-alone

Does NOT depend on any other product

However, designed to interface with other project management software and exchange information with databases

# Aurora Unique Capabilities



Enterprise level Critical Chain

Multiple-pass intelligent resource-constrained scheduling

Mixed-mode scheduling providing both forward and backward scheduling, available on a task-by-task basis.

Schedule Rationale – Aurora includes the rationale for each task on why it was schedule where it was schedule.

Designed to interface with other tools

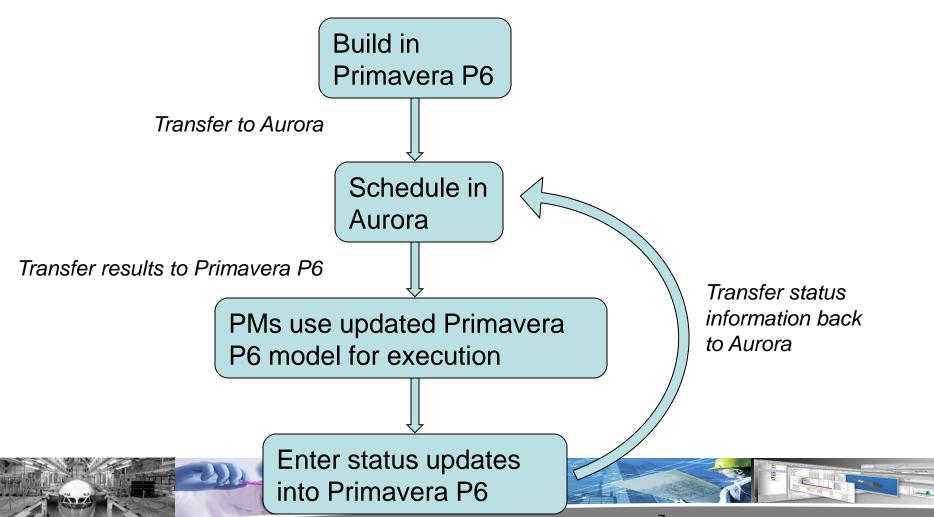
#### Flexible Deployment



- Completely stand-alone application on Windows, Linux & Mac
- Standalone Aurora with Database access
- Aurora Server version with Web access
- Flexible deployments
  - Windows XP to Windows Server
  - Linux
  - Mac
  - 32 or 64-bit

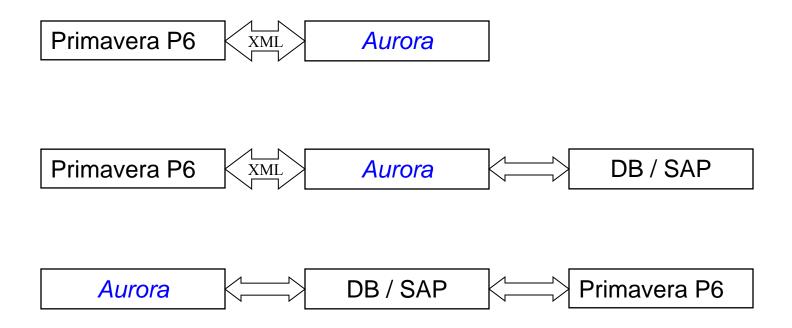
### Potential Workflow w/ Current Project Mgmt. Software: E.g., Primavera P6





#### Aurora 3<sup>rd</sup> Party Interface For example: Primavera P6 & DB / SAP



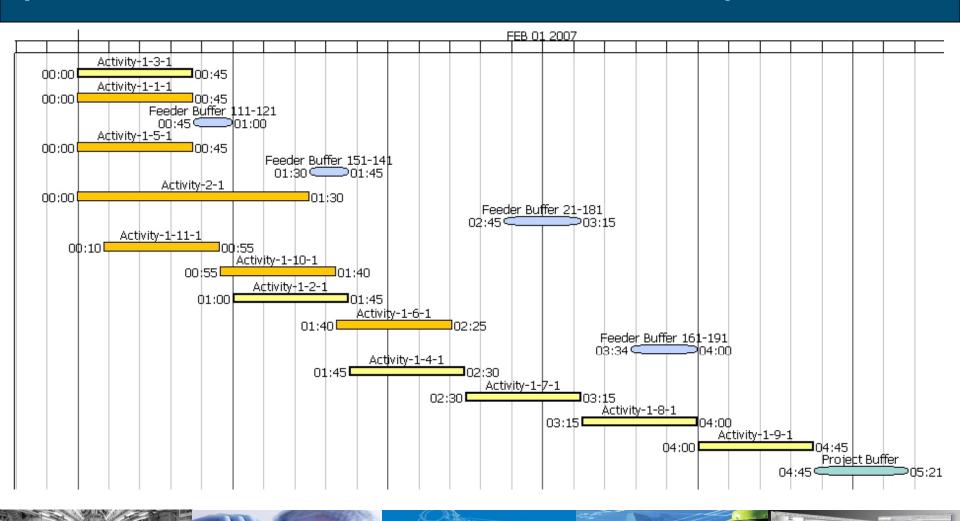


# Aurora-CCPM Screenshots: Overview

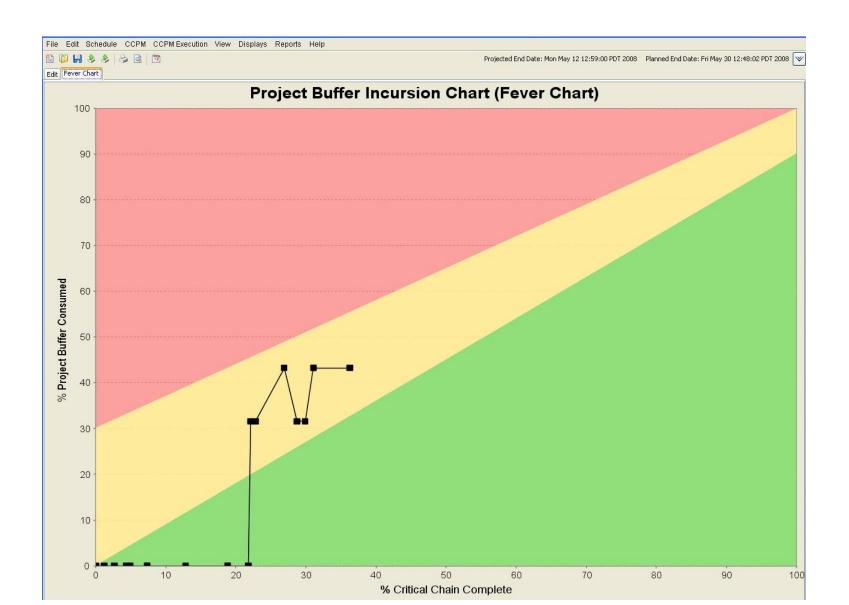




#### A Small Critical Chain Project **Stottler Henke** (Critical Chain in Yellow w/ Bold Outline) Smarter Software Solutions



#### **Fever Chart**



#### **Task Priority Report**

ity	Task Name	IP#	Predicted Project Incur	Predicted Feeder Incursion	Project B	Feeder Bu	Start Date/Time	Status	Labor Resource
эпсу	Open Cowls	FAD01DMTT080E	0.57	14.44	43.23	100.0	[2008:04:29:12:04:00]		97109
	Post Engine Run Check	FAD2ADMTT140E	0.57	14.44	43.23	100.0	[2008:04:29:12:37:00]		97109
	Close Cowls	FAD01DMTT100E	0.57	14.44	43.23	100.0	[2008:04:29:16:24:00]	8	97109
	Wait Time - Multiple Engine Run	FADWTDMTX000E	0.57	14.44	43.23	100.0	[2008:04:29:16:57:00]	¥	
	Start Gauntlet Preflight	FADMSDVTX785B	0.57	14.44	43.23	100.0	[2008:04:30:22:57:00]	3	7
	Gauntlet Preflight - Main Cabin Interior	FAD01DVTV810B	0.57	14.44	43.23	100.0	[2008:05:01:00:00:00]		97109
	Gauntlet Preflight - Door Check	FAD01DVTV795B	0.57	14.44	43.23	100.0	[2008:05:01:16:41:00]		97109
	Gauntlet Preflight - Airplane	FAD01DVTV790B	0.00	14.44	43.23	100.0	[2008:05:01:00:00:00]		97109
	Gauntlet Preflight - Software Bump	FAD01DVTV830B	0.00	14.44	43.23	100.0	[2008:05:01:00:00:00]		97109
	Gauntlet Preflight - Service Tires and S	FAD01DVTV820B	0.00	14.44	43.23	100.0	[2008:05:01:00:00:00]		97109
	Gauntlet Preflight - Flight Deck Avionics	FAD01DVTV805B	0.00	14.44	43.23	100.0	[2008:05:01:03:04:00]		97109
	Gauntlet Preflight - Miscellaneous Servi	FAD01DVTV815B	0.00	14.44	43.23	100.0	[2008:05:01:00:00:00]	×	97109
	Gauntlet Preflight - Service Water and	FAD01DVTV825B	0.00	14.44	43.23	100.0	[2008:05:01:04:36:00]		97109
	Gauntlet Preflight - Cabin Avionics	FAD01DVTV840B	0.00	14.44	43.23	100.0	[2008:05:01:08:23:00]		97109
	Gauntlet Preflight - Emergency Lights	FAD01DVTV800B	0.00	14.44	43.23	100.0	[2008:05:01:09:55:00]		97109
	Gauntlet Preflight - LMI's Interior and E	FAD01DVTV835B	0.57	14.44	43.23	100.0	[2008:05:01:18:13:00]		97109
	Gauntlet Post Flight - Safety Check	FAD01DMTT070P	0.57	14.44	43.23	100.0	[2008:05:02:02:31:00]		97109
	Gauntlet Post Flight - Squawks	FADWTDMTX005P	0.57	14.44	43.23	100.0	[2008:05:02:07:50:00]		
	Start Taxi Ground Test Preflight	FADMSDVTX000S	0.57	14.44	43.23	100.0	[2008:05:03:08:13:00]		
	Taxi Ground Test Preflight - Main Cabin	FAD01DVTV243B	0.57	14.44	43.23	100.0	[2008:05:05:00:00:00]		97109
	Taxi Ground Test Preflight -Door Check	FAD01DVTV240B	0.57	14.44	43.23	100.0	[2008:05:05:16:41:00]		97109
	Taxi Ground Test Preflight - Preflight Ai	FAD01DVTV249B	0.00	14.44	43.23	100.0	[2008:05:05:00:00:00]		97109
	Taxi Ground Test Preflight - Flight Deck	FAD01DVTV246B	0.00	14.44	43.23	100.0	[2008:05:05:00:00:00]		97109
	Taxi Ground Test Preflight - Service tir	FAD01DVTV244B	0.00	14.44	43.23	100.0	[2008:05:05:00:00:00]		97109
	Taxi Ground Test Preflight -Miscellaneo	FAD01DVTV241B	0.00	14.44	43.23	100.0	[2008:05:05:00:00:00]		97109
	Taxi Ground Test Preflight -Software b	FAD01DVTV242B	0.00	14.44	43.23	100.0	[2008:05:05:03:04:00]		97109
	Taxi Ground Test Preflight - Service W	FAD01DVTV245B	0.00	14.44	43.23	100.0	[2008:05:05:03:04:00]		97109
	Taxi Ground Test Preflight - Cabin Avio	FAD01DVTV248B	0.00	14.44	43.23	100.0	[2008:05:05:04:36:00]		97109
	Taxi Ground Test Preflight - Emergenc	FAD01DVTV247B	0.00	14.44	43.23	100.0	[2008:05:05:08:23:00]		97109
	Taxi Ground Test Preflight -LMI's Exteri	FAD01DVTV250B	0.57	14.44	43.23	100.0	[2008:05:05:18:13:00]		97109
	Taxi Ground Test Post Flight - Park and	FAD01DMTT075P	0.57	14.44	43.23	100.0	[2008:05:06:02:31:00]		97109
	Taxi Ground Test - Intermediate Accep	FAD01DVTV263V	0.57	14.44	43.23	100.0	[2008:05:06:08:06:00]		97109

# Aurora / Aurora-CCPM Applications



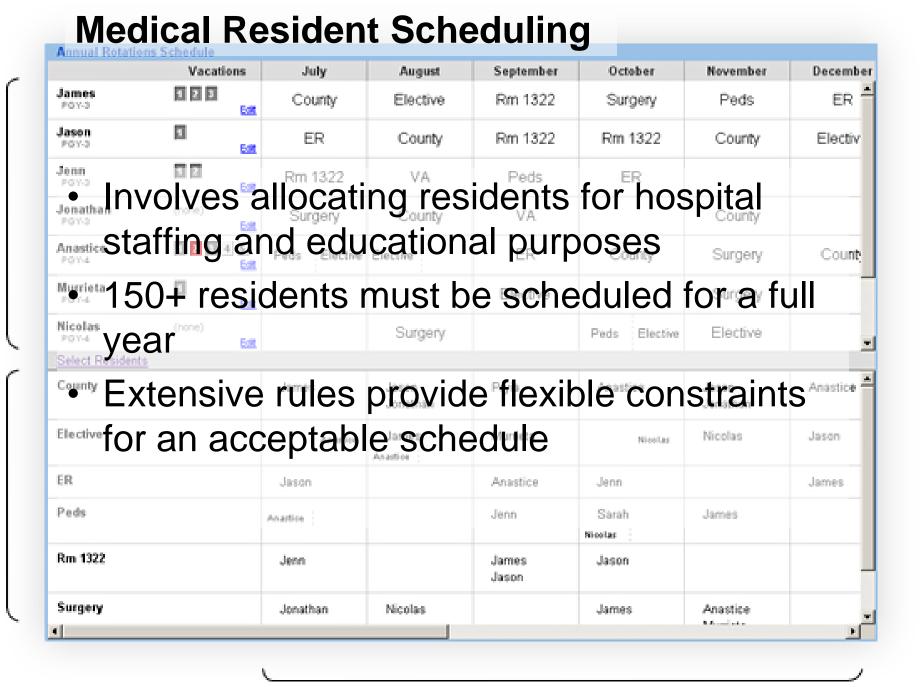
- Boeing 787 Aircraft Assembly (replaced 20 year, inhouse Timepiece product)
- Space Shuttle Processing
- Space Station Processing Facility (SSPF) floor space and resources
- Navy Ship System Upgrades
- Crew Exploration Vehicle (CEV) In-space crew/resource
- Ballistic missile intercepts
- Electronic Intelligence (ELINT) aircraft/sensors

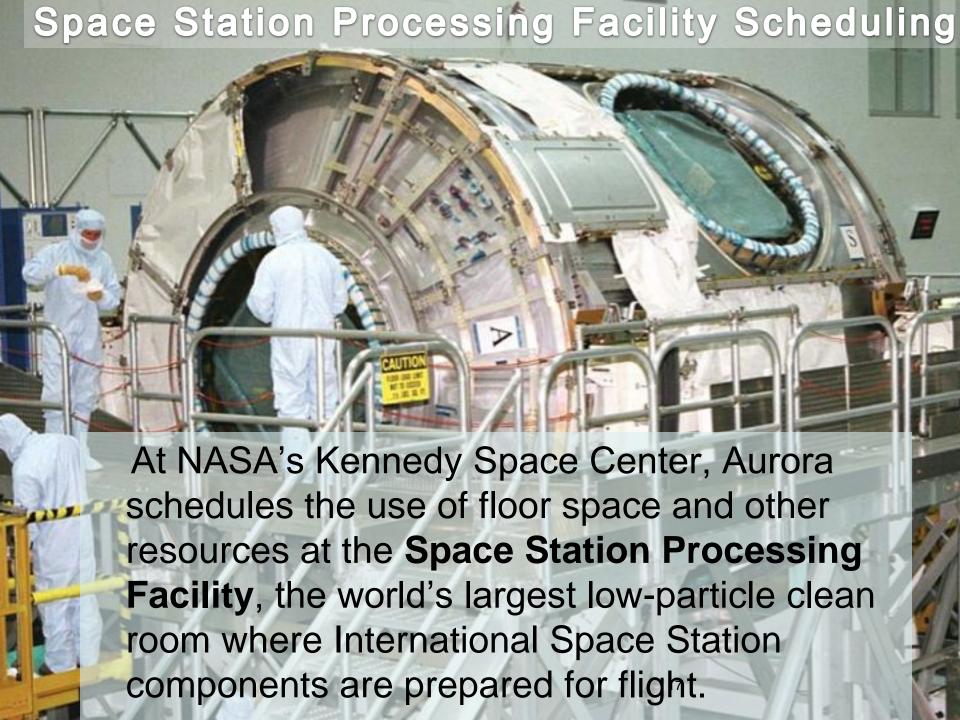
In every domain attempted, Aurora has surpassed all existing scheduling systems

### **Boeing Airplane Assembly Scheduling** Very large, complex models Large numbers of resource contentions, constraints Widely distributed users working on different projects Part of integrated management system Accepts inputs from corporate modeling system, sends outputs to shop floor management system

### **Learjet Multi-Phase Assembly Scheduling**

- Many small, inter-related models
- Each model must be managed separately, but may impact other models
- Significant resource contention, moderate additional constraints
- In long term, models to be used both for long-term projections and short-term recovery management





#### The Value of Aurora: NASA

"Aurora is used daily to support major processing and space shuttle launch decisions; to coordinate our launches with those of Russia, Japan, and the European Space Agency; and to determine NASA's launch requirements and flight rates," says NASA Shuttle Processing Manager Tom Overton. "It enables us to generate complex schedules in a few hours, compared to days or weeks required by our previous scheduling systems."

### **Acquisition Decision Expert Planning Tool (ADEPT)**



Aurora is included in ADEPT, an intelligent acquisition and planning tool for upgrading WISE Data U.S. Navy systems: 00 **SPM Priorities** Configurations Risks **Schedules ADEPT Data** Costs **Scheduling Dependencies** What-If Analysis Configurable Reporting Dependency ACCESS Data Generation **ISEA TPS PARM PARM PARM PRISMS** Data **Generation** #2 #N SCD **NDE-NM Data** Generation

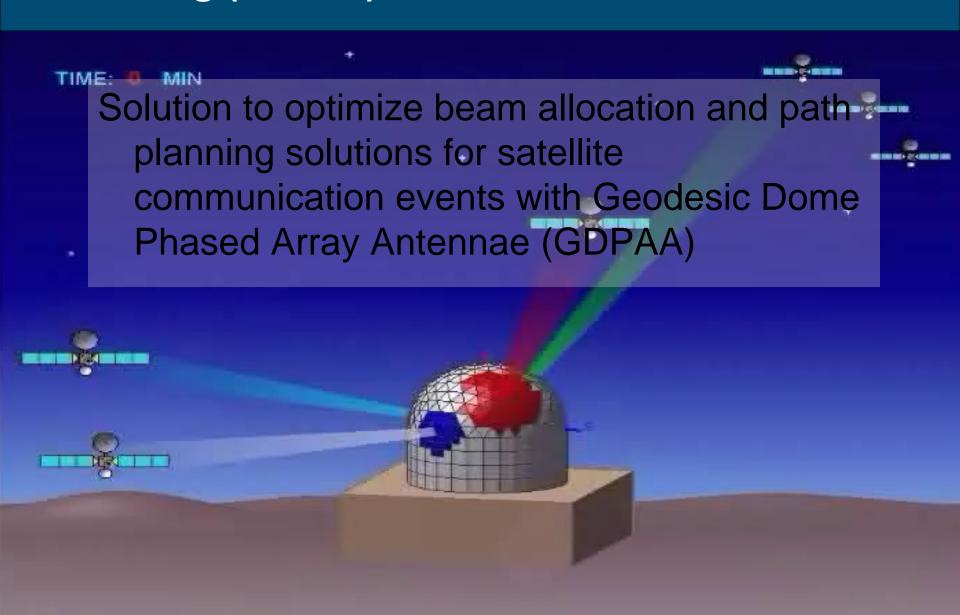






### Phased Array Smart Allocation and Planning (PASAP)





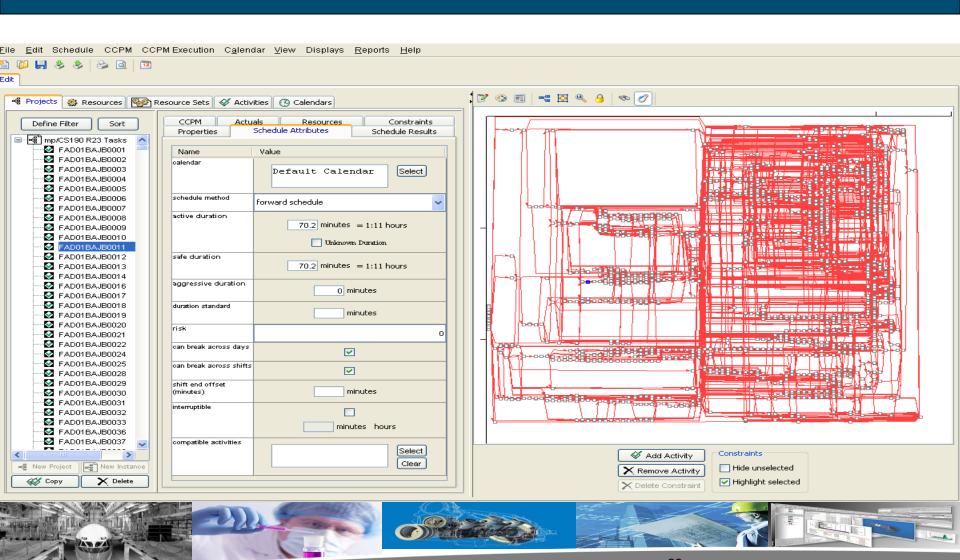
# Aurora-CCPM Screenshots & Videos



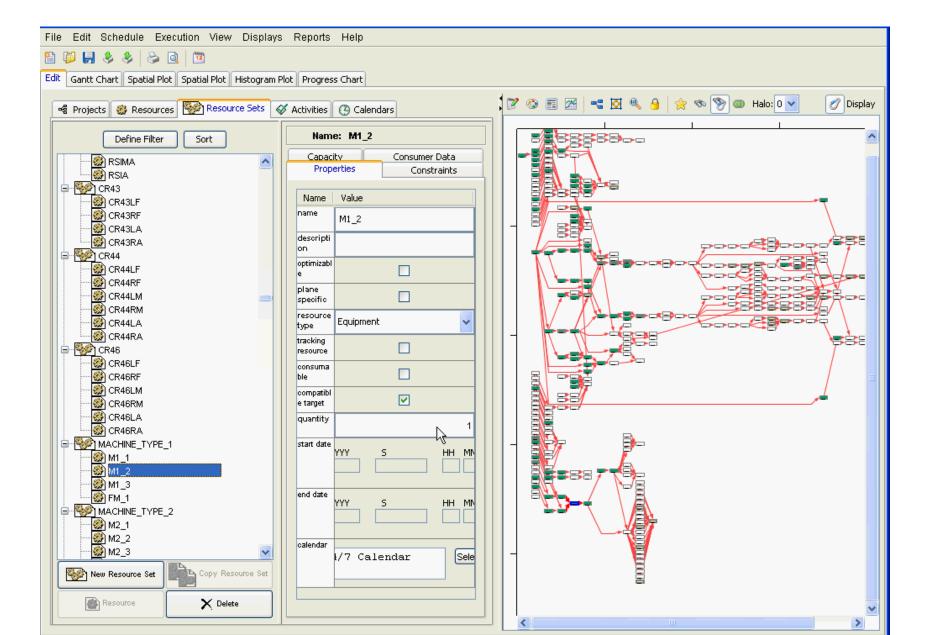


#### **Aurora: Main Project View**





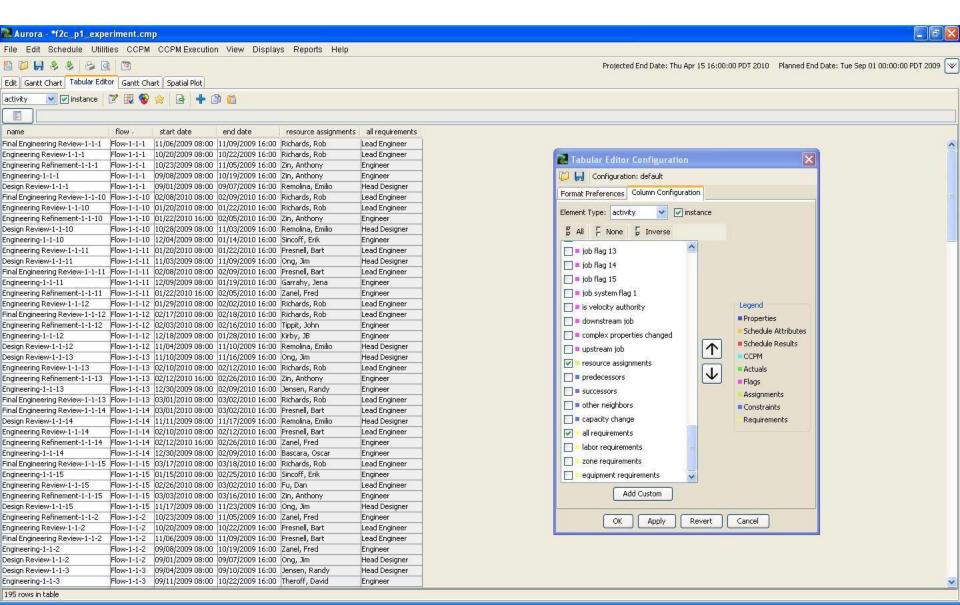
#### **Resource Sets**

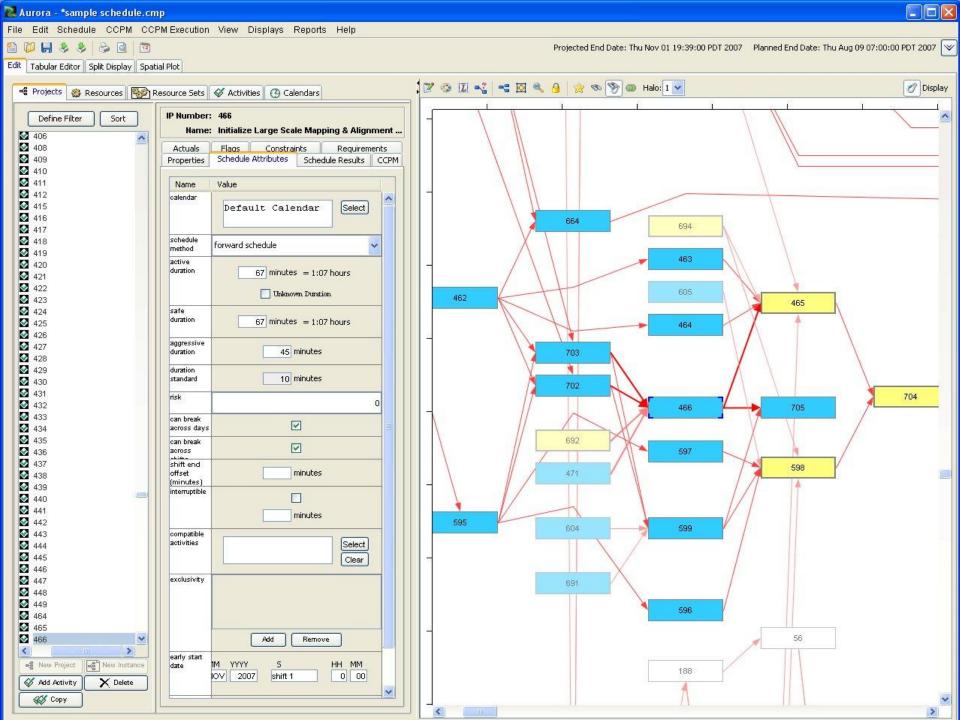


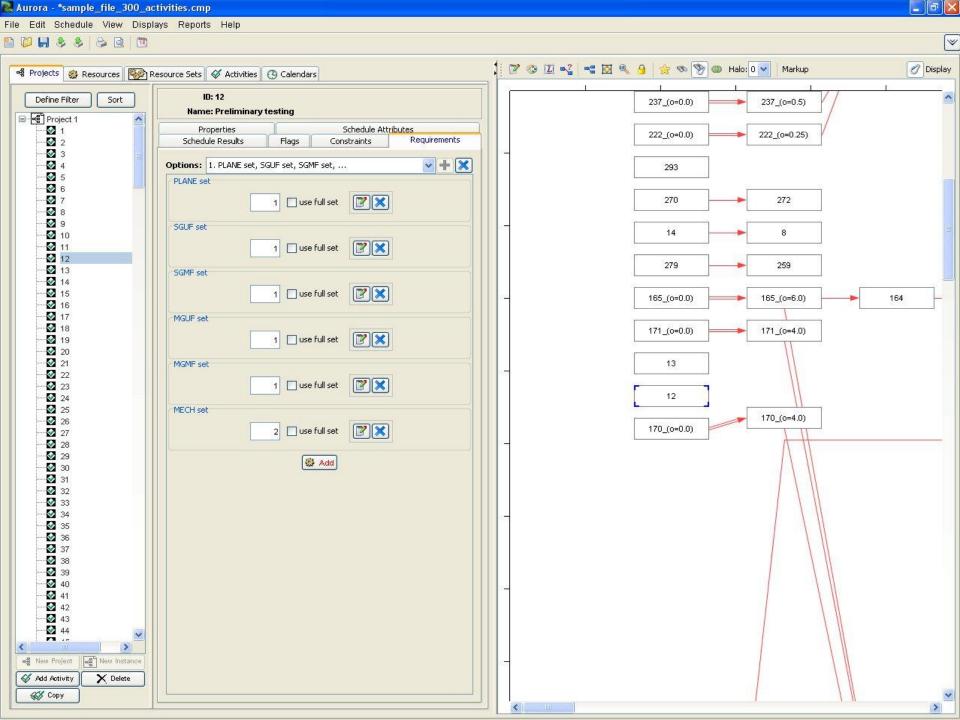
#### **Tabular Editor**

File E	ile Edit Schedule CCPM CCPM Execution View Displays Reports Help													
Edit G	Edit Gantt Chart Split Display Tabular Editor													
activity	activity 🔽 instance 📝 🖫 🚱 🚨 🖒 📵 🛅 🖺													
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name	IP Number	job type	work package ID	user attributes	flag	calendar	schedule method	active duration	safe duration	aggressive duration	duration standard	risk	can break across days	can break across shi
135	135	In Sequence	WBJ.FST		false	Default Calendar	forward schedule	60	60	0			true	true
70	70	In Sequence	WBJ.SHM		false	Default Calendar	forward schedule	120	120	0			true	true
5	5	In Sequence	TLA		false	Default Calendar	forward schedule	15	15	0			true	true
		In Sequence				Default Calendar		60	60	0			true	true
252	252	In Sequence	WTS		false	Default Calendar	forward schedule			0			true	true
		In Sequence			false		forward schedule		60	0			true	true
95	95	In Sequence	WBJ.SHM		false	Default Calendar	forward schedule		30	0			true	true
		In Sequence				Default Calendar			120	0			true	true
		In Sequence				Default Calendar			60	0			true	true
		In Sequence				Default Calendar			15	0			true	true
		In Sequence					forward schedule		120	0			true	true
		In Sequence				Default Calendar			30	0			true	true
		In Sequence				Default Calendar			120	0			true	true
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		In Sequence				Default Calendar			90	0			true	true
		In Sequence					forward schedule			0			true	true
		In Sequence				Default Calendar			30	0			true	true
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		In Sequence				Default Calendar			18	0			true	true
		In Sequence				Default Calendar				0			true	true
		In Sequence				Default Calendar			60	0			true	true
282	282	In Sequence	WT5		ralse	Default Calendar	forward schedule	30	30	0			true	ltrue 💌

#### **Tabular Editor: Configuration**









#### Video:

## Aurora-CCPM Project Overview & Constraints

#### **Resource Contention: Task 6**

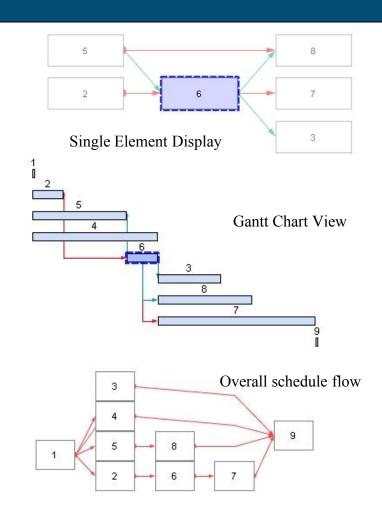


The Single Element Display in Aurora helps the user visualize the relationships between tasks:

- •Blue-grey lines denote a resource-constrained work flow
- •Red lines denote temporally-constrained work flow

#### Referring to the three diagrams to the right:

- •Task 6 can start any time after Task 2 is completed (red line in Single Element Display), but must wait for Task 5 to release resources (blue-grey line).
- •Tasks 3 and 8 must wait for 6 to release resources before they can start, as shown in the Gantt Chart View
- Task 7 starts after Task 6 completes (red line in Single Element Display)







#### **Resource Contention: Visual**



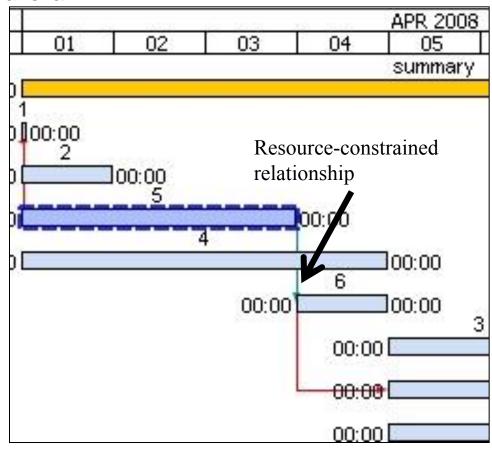
#### **Viewing resource contentions in Aurora**

In this sample schedule, each task has a resource requirement attached as follows

Task#	Resources Needed					
2	1					
3	2					
4	2					
5	2					

Note that there is a total amount of only 5 resources. Tasks 2, 4, and 5 are started at the same time (5 resources used). Task 2 completes, but there are not enough resources left to start Task 6, so Task 6 must wait until Task 5 is complete.

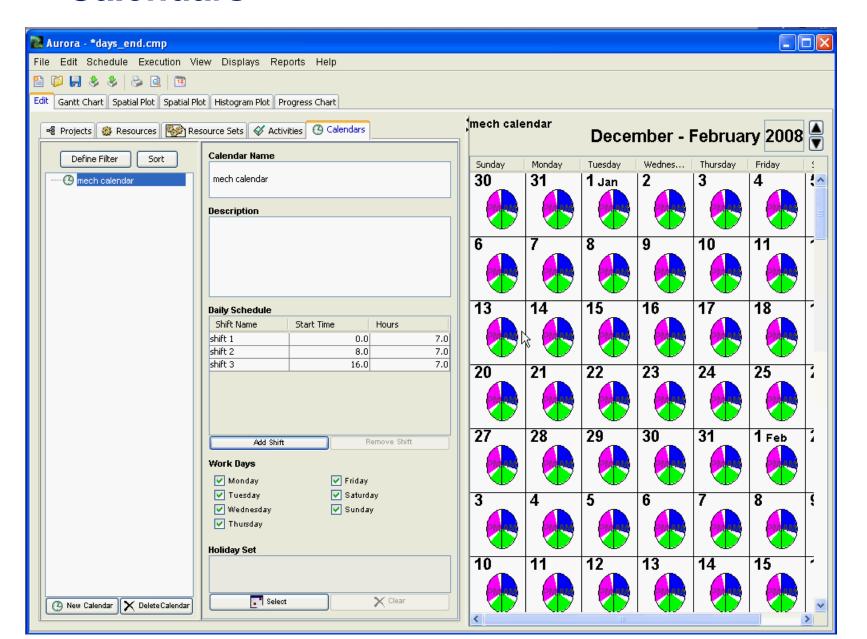
Aurora shows you this resourceconstrained relationship with a blue-grey line between the two Tasks.

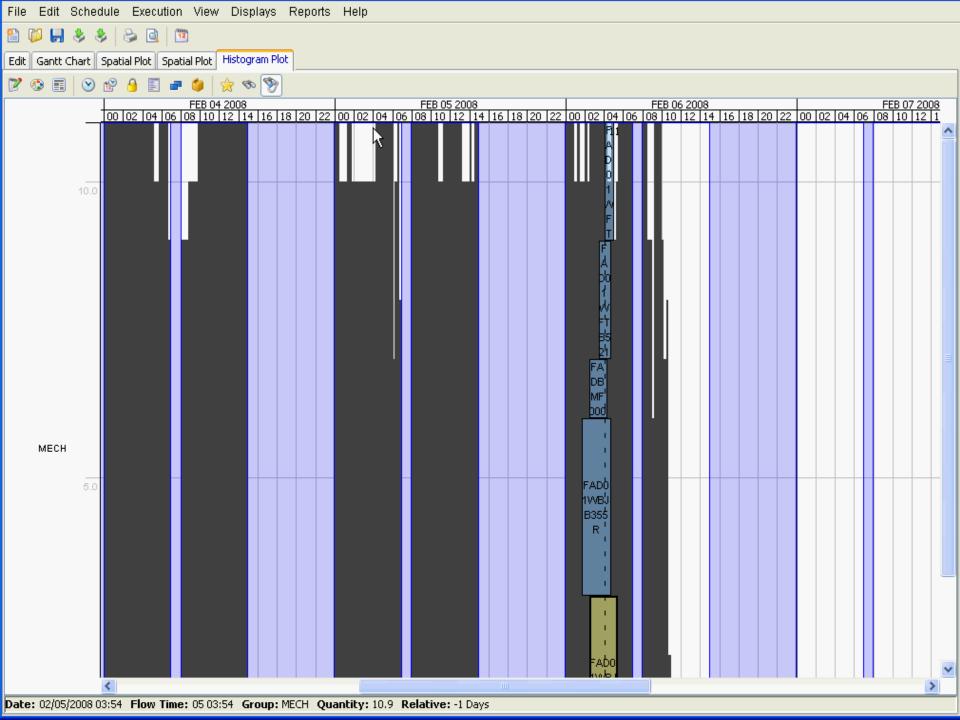


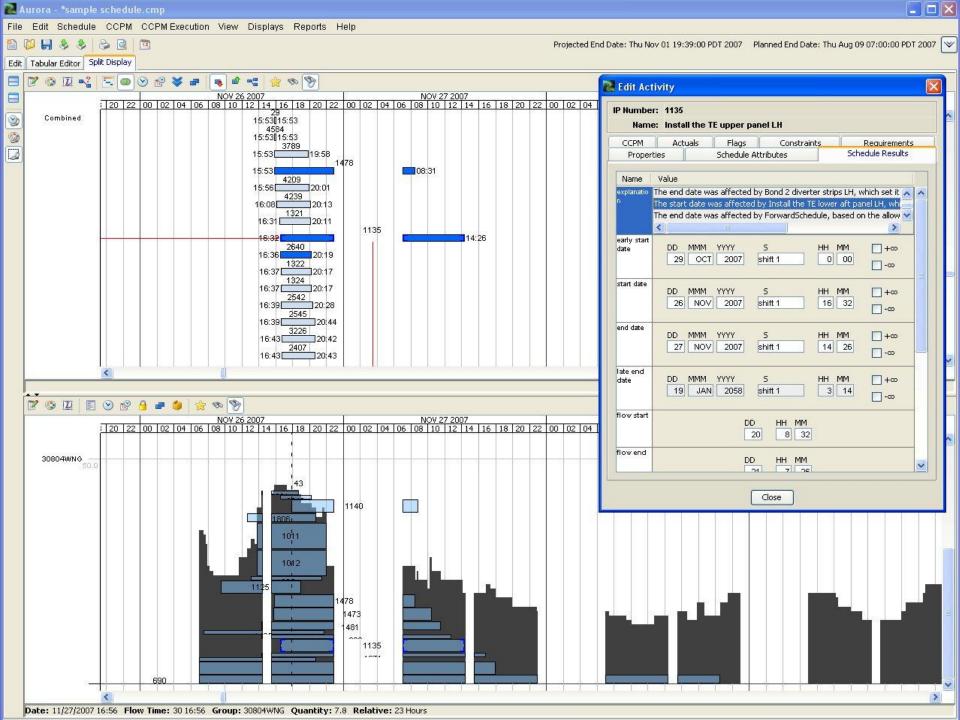


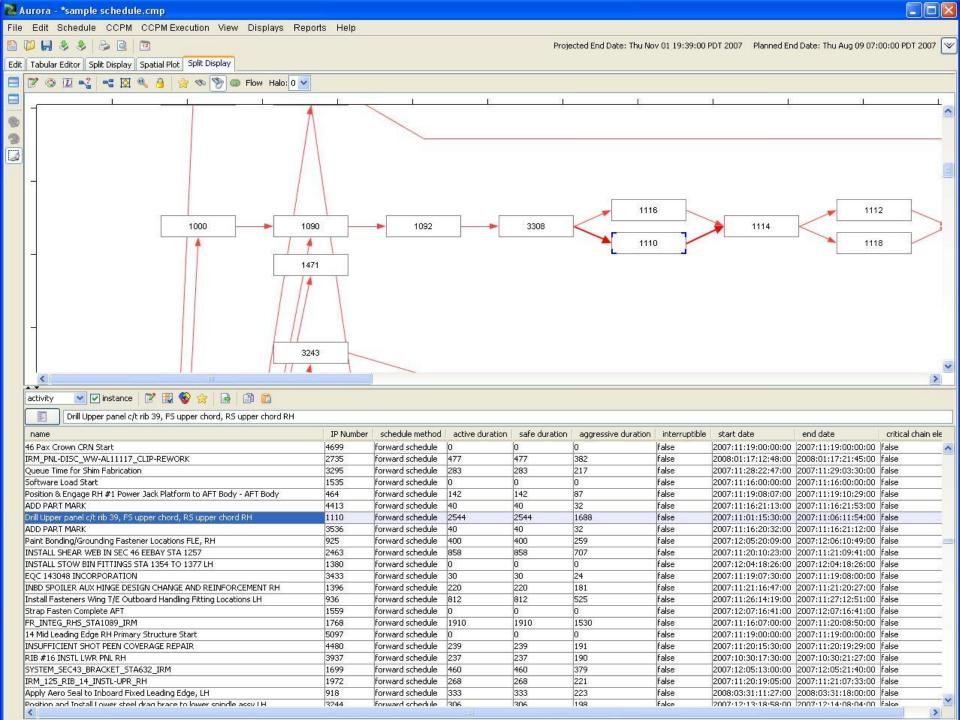


#### **Calendars**

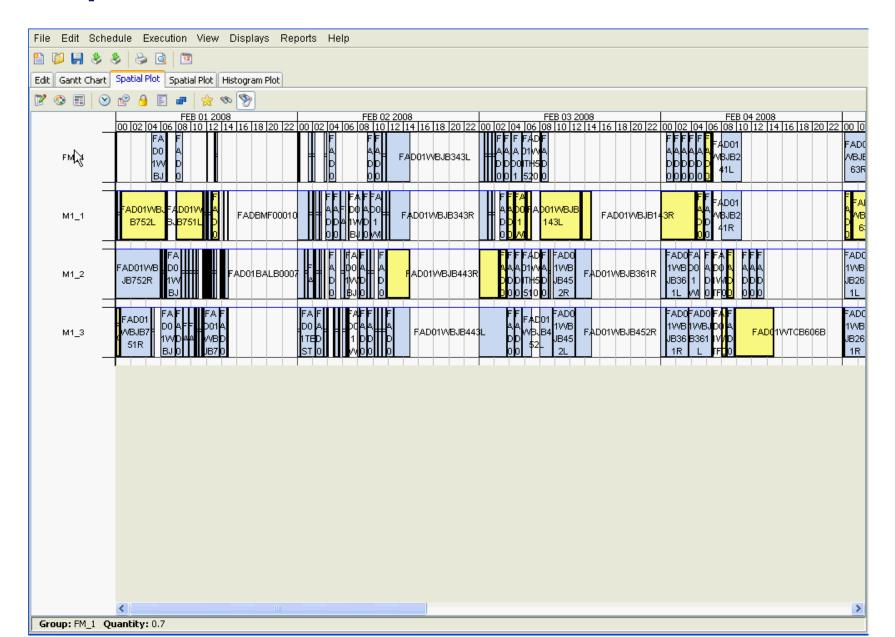






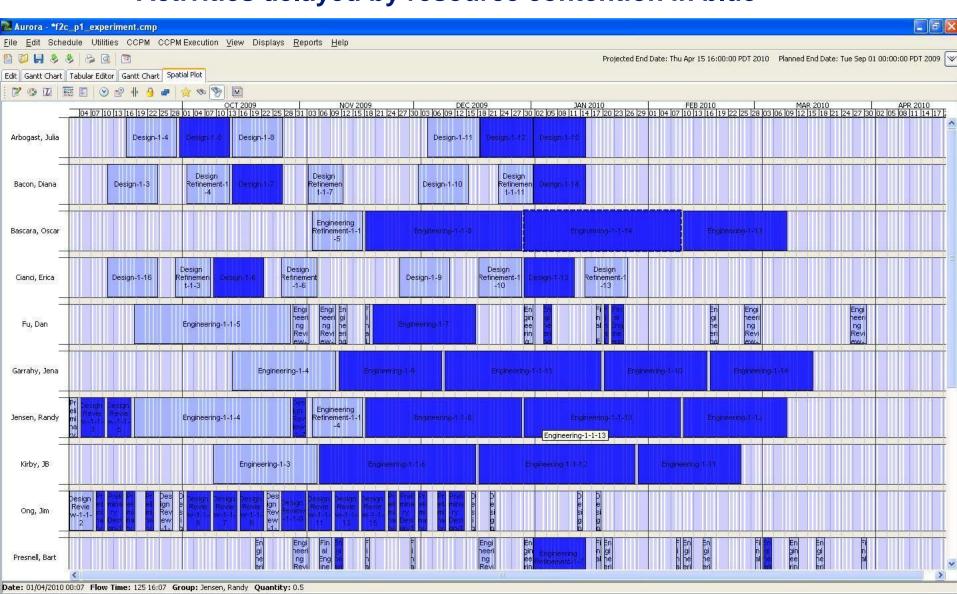


#### **Spatial Plot**



#### **Personnel View**

#### Activities delayed by resource contention in blue

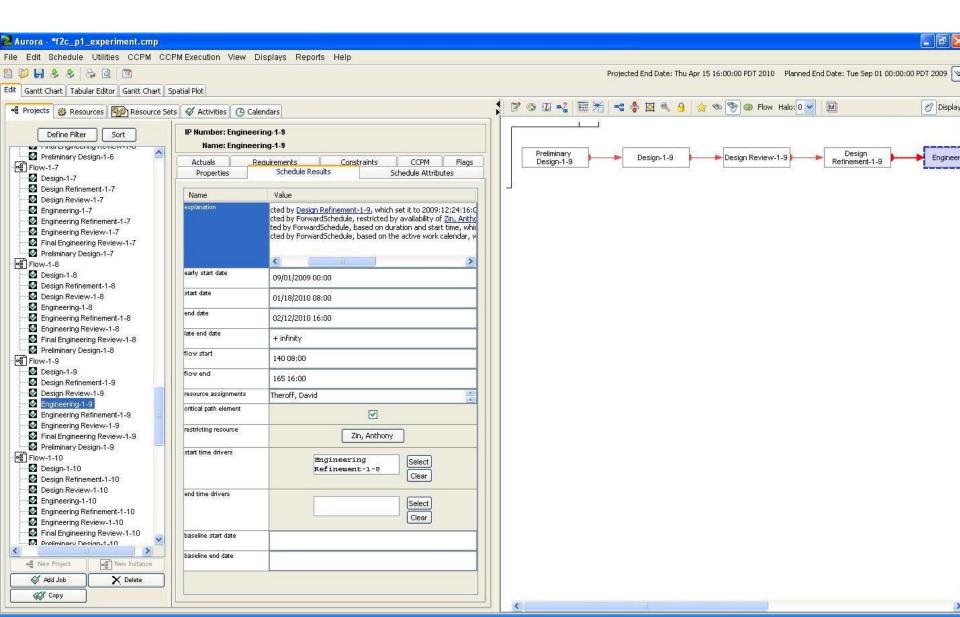


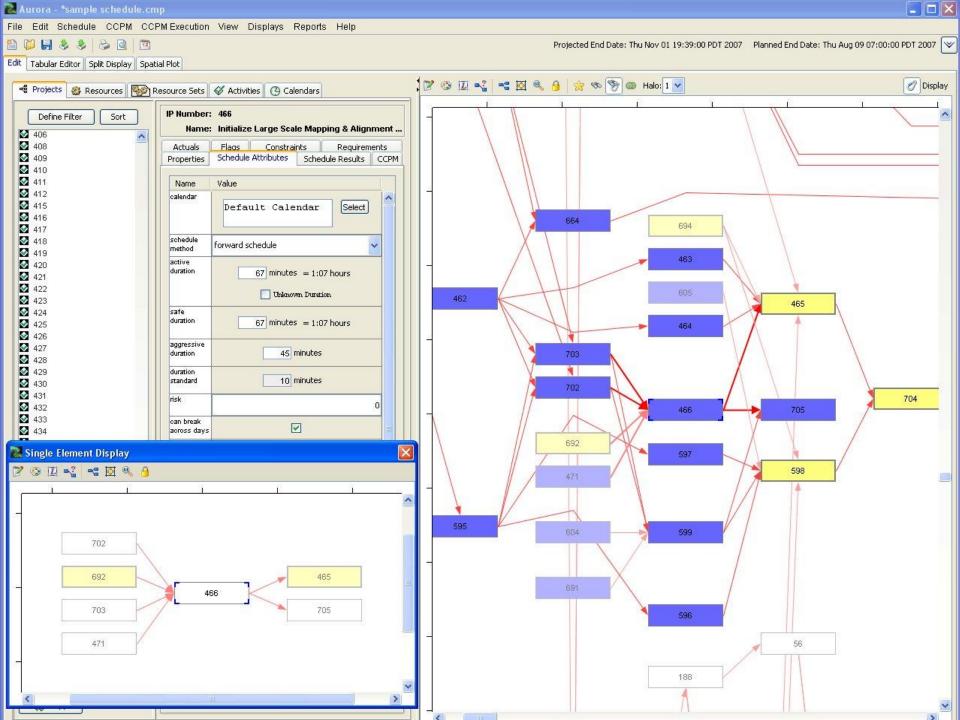
#### **Schedule Rationale**



Aurora includes the rationale for each task on why it was scheduled where it was scheduled, so it is easy to determine what changes could be made for a task to occur earlier.

#### **Edit Tab: Schedule Results**





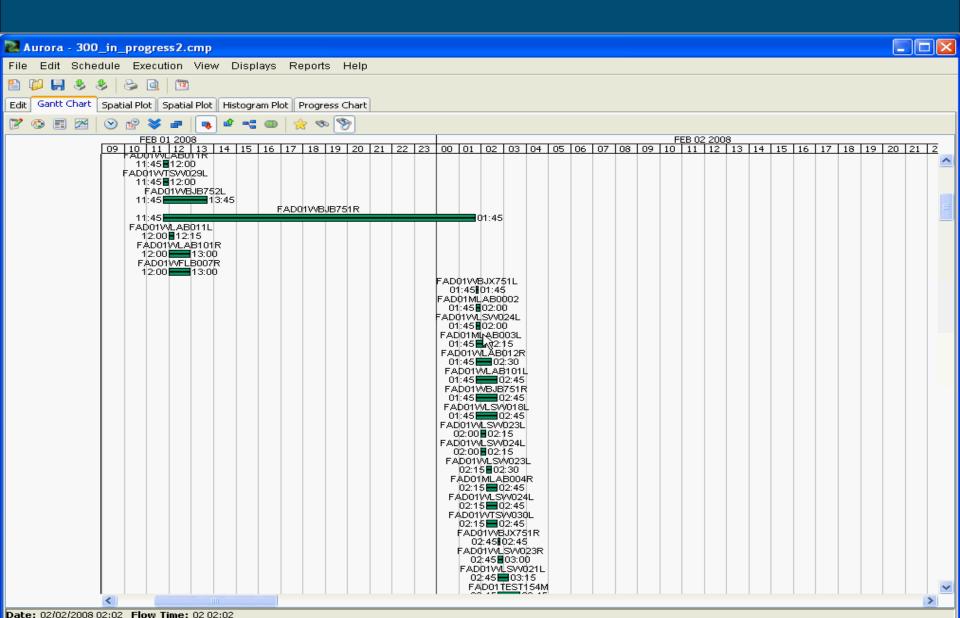
#### Video

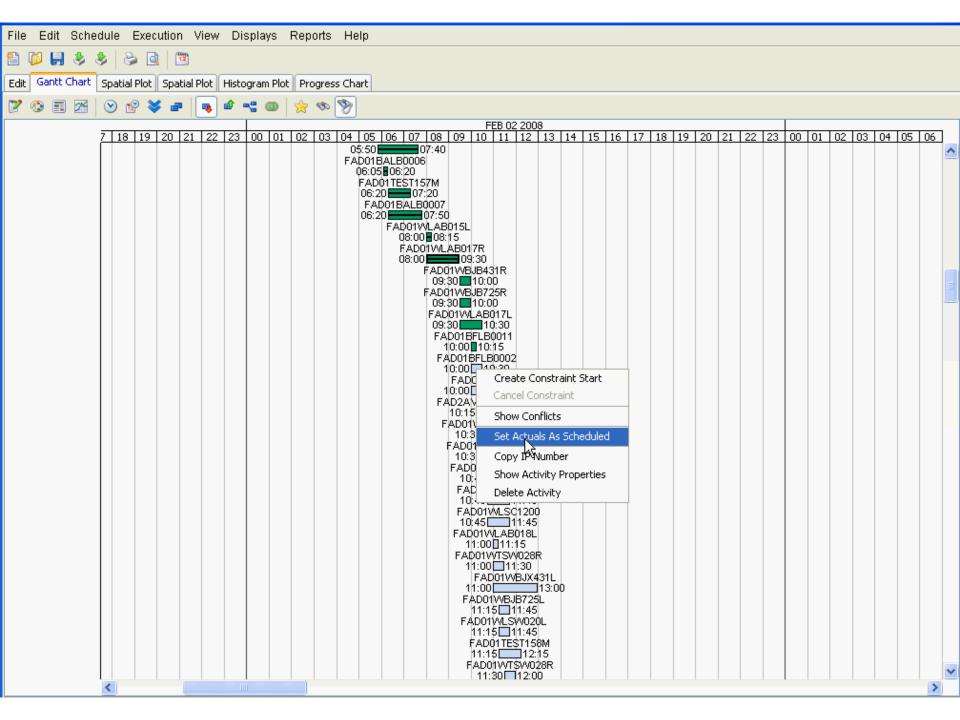


Spatial Plot,
Single Element Display &
Explanation Facility

#### **Gantt Chart in Execution**







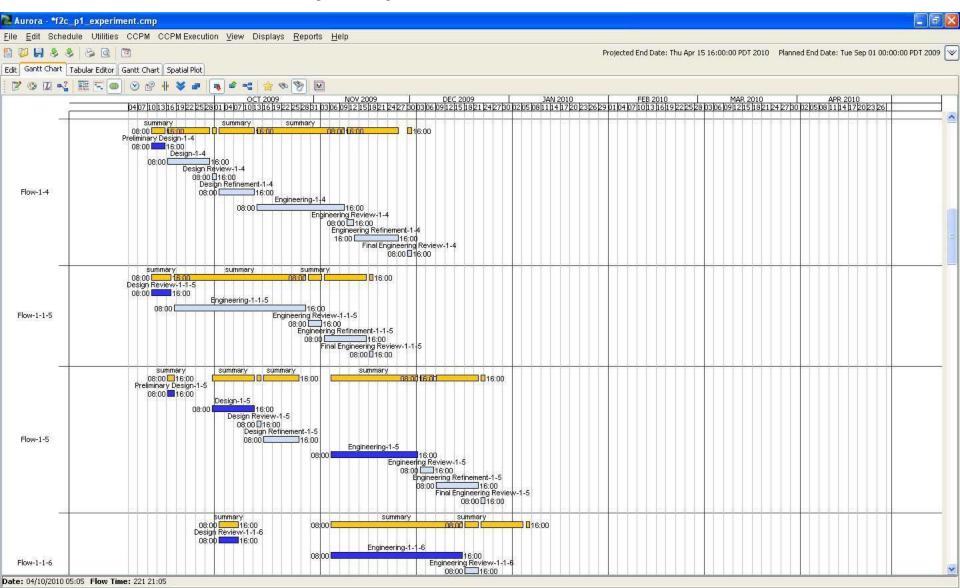
#### Video

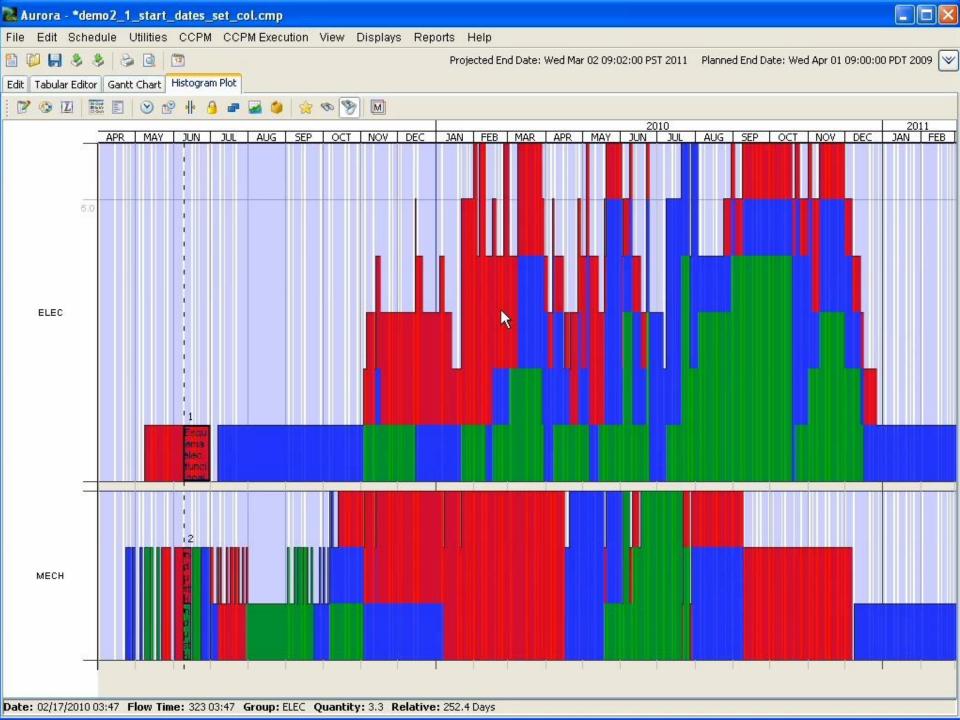


Execution Mode Fever Chart Task Priority List

#### **Gantt Chart: Multiple Projects**

#### Activities delayed by resource contention in blue





#### **GRACIAS POR SU ATENCIÓN**





#### The world's most advanced scheduling software?

Well, you decide. Boeing uses Aurora™ to build their new 787 Dreamliner. Aurora has a proven track record of reducing schedules by up to 33%. This could translate into millions of dollars worth of additional productivity within your organization. Aurora works with most popular project management tools including Primavera™ and Microsoft Project.

#### With Aurora, is the sky the limit?

Well, no actually. Aurora has been used to send missions to outer space. NASA uses Aurora to solve some of their most challenging scheduling problems. Aurora is currently in use for the Space Shuttle, Space Station, and several more NASA projects. Aurora has also been chosen by the United Space Alliance for the next generation Crew Exploration Vehicle.

Rob Richards, Ph.D.
Project Manager
Stottler Henke Associates, Inc.
Richards@Stottlerhenke.com





